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Educational and Research Institute of Business, Economics and Management Department of International Economic Relations

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SUMMARY

of Master's level degree qualification paper on the theme "SCIENTIFIC AND TECHNICAL COOPERATION IN THE MINDS OF THE EUROPEAN UNION-UKRAINE ASSOCIATION AGREEMENT"

student Shkurii Yaroslav Sergiyovich (full name)

The main content of the master's level degree qualification paper is set out on 39 pages, including a list of used sources of 73 titles, which is placed on 5 pages. The work contains 12 tables which are placed on 1 page.

KEYWORDS: SCIENTIFIC AND TECHNICAL COOPERATION, ASSOCIATION AGREEMENT, INNOVATION, DIGITAL TRANSFORMATION, SUSTAINABLE DEVELOPMENT, GREEN TECHNOLOGIES, LLC "MHP UROZHAYNA KRAYINA".

The purpose is to study the specifics of scientific and technical cooperation between Ukraine and the EU in the context of implementing the Association Agreement, with a particular focus on analyzing the practical experience of LLC "MHP Urozhayna Krayina." The object of the study is the system of economic relations in the process of competitive ability basis forming of the enterprise engaged in international economic activity.

The subject of the study is the practical implementation of scientific and technical cooperation between Ukraine and the EU, focusing on ways to improve the competitive position of Ukrainian enterprises, such as LLC "MHP Urozhayna Krayina," by adopting innovative technologies and aligning with European standards.

To achieve this goal and objectives there were used following scientific methods of research: general scientific special methods of cognition, theoretical research, as well as a systematic approach, comparative, statistical analysis, methods of grouping and classification, etc.!

The information base of the work consists of regulatory and legal documents (international agreements, laws, programs), analytical reports (EU, OECD, UN, EBRD), scientific articles (Ukrainian and international publications), statistical and economic reports (company data, economic reviews), educational and information bulletins (Horizon Europe, Erasmus+), environmental and technological documents (ISO 14001, green energy, innovation), as well as materials from international organizations (UN, World Bank, European Parliament).

The main scientific results of the work are as follows:

- 1. The cooperation focuses on developing innovations to combat climate change, promoting digitalization (including advancements in information and communication technologies), and implementing innovations in agriculture, energy, and space exploration.
- 2. Mechanisms for knowledge and technology exchange, such as joint committees and contact points, are being created. The establishment of innovation clusters and startup hubs has been proposed to engage Ukrainian enterprises in international initiatives.
- 3. The country faces challenges such as limited funding for research and development, insufficient innovation infrastructure, low awareness of international programs among Ukrainian institutions, and brain drain, as many talented researchers leave for better opportunities abroad.

The results of the work obtained can be used by LLC "MHP Urozhayna Kraina" to build strategic and tactical plans for improving the enterprise in the future.

The results of the approbation of the main provisions of the master's level degree qualification paper were considered at XI All-Ukrainian Scientific and Practical Conference for Students, Postgraduates, and Young Scientists "UNITED BY SCIENCE: PROSPECTS FOR INTERDISCIPLINARY RESEARCH" (Kyiv, November 21-22, 2024).

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MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE SUMY STATE UNIVERSITY

Educational and Research Institute of Business, Economics and Management Department of International Economic Relations

TASKS FOR MASTER'S LEVEL DEGREE QUALIFICATION PAPER

(specialty 292 " International Economic Relations ")
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- 1. The theme of the paper is «Scientific and technical cooperation in the minds of the European Union–Ukraine Association Agreement» approved by the order of the university from 03.12.2024 № 1255-VI
 - 2. The term of completed paper submission by the student is 11.12.2024.
- 3. The purpose of the qualification paper is to study the specifics of scientific and technical cooperation between Ukraine and the EU in the context of implementing the Association Agreement, with a particular focus on analyzing the practical experience of LLC "MHP Urozhayna Krayina."
- 4. The object of the research is scientific and technical cooperation as a process facilitating Ukraine's integration into the European research area through joint programs and projects like Horizon Europe.
- 5. The subject of research is the practical implementation of scientific and technical cooperation principles, focusing on innovative technology adoption at Ukrainian enterprises and identifying ways to enhance their competitiveness through such collaboration.
- 6. The qualification paper is carried out on materials indicated in the list of sources used.
- 7. Approximate master's level degree qualification paper plan, terms for submitting chapters to the research advisor and the content of tasks for the accomplished purpose is as follows:

Chapter 1 Theoretical foundations of scientific and technological cooperation between Ukraine and the EU till 10.11.2024.

Chapter 1 deals with studying theoretical foundations, their application and use between the EU and Ukraine.

Chapter 2: Institutional and practical mechanisms for implementing scientific and technological cooperation between Ukraine and the EU till 27.11.2024.

Chapter 2 deals with dedicated to the analysis of institutional and practical mechanisms of scientific and technical cooperation between Ukraine and the EU. It covers the legal framework of cooperation, the role of national and European institutions, as well as the main mechanisms for the implementation of joint scientific projects.

Chapter 3 Analysis of the practical activities of LLC «MHP Urozhayna Krayina» in the context of scientific and technological cooperation with the EU till 06.12.2024.

Chapter 3 deals with analyzes the practical activities of LLC "MHP Urozhayna Kraina" in the context of scientific and technical cooperation with the EU. It examines the main areas of the company's activity, its implementation of European standards and technologies, as well as participation in international projects. The section also includes an assessment of the results of this cooperation and the prospects for further development of partnerships with European institutions.

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INTRODUCTION

Scientific and technical cooperation plays a crucial role in Ukraine's integration into the European Union, fostering economic development, innovative progress, and strengthening international ties. The signing of the Association Agreement between Ukraine and the EU was a landmark event that established the legal foundation for deepened collaboration across numerous fields, including science and technology. I believe that the implementation of this agreement's provisions presents unique opportunities for Ukraine, allowing it to integrate into the European research area, leverage advanced technologies, and adopt innovative solutions.

One of the key areas of cooperation is the development of the agricultural sector, which holds a significant place in Ukraine's economy. In my opinion, this industry has substantial potential for adopting modern scientific and technological advancements, which can enhance its competitiveness in the global market. During my internship at LLC "MHP Urozhayna Krayina," I had the opportunity to explore the practical application of European standards and technologies at one of Ukraine's leading enterprises. This experience enabled me to evaluate how scientific and technical cooperation principles are implemented in practice, the challenges that arise, and the opportunities available for enterprises.

My research revealed that scientific and technical cooperation between Ukraine and the EU is grounded in participation in joint programs and projects such as Horizon Europe, which offer opportunities for funding research and implementing innovations. Simultaneously, an important aspect of this process is the adaptation of Ukrainian legislation to EU norms and standards, facilitating harmonization of approaches to scientific activity and creating favorable conditions for developing partnerships with European institutions.

I consider this topic highly relevant, as it allows for identifying the key advantages and challenges arising from Ukraine's scientific and technical integration into the European space. Analyzing the case of LLC "MHP Urozhayna Krayina" provides important insights into the implementation of innovations in the real economy

and evaluates the impact of cooperation with the EU on the development of Ukrainian enterprises.

The goal of my thesis is to study the specifics of scientific and technical cooperation between Ukraine and the EU in the context of implementing the Association Agreement, with a particular focus on analyzing the practical experience of LLC "MHP Urozhayna Krayina." The main objectives include examining the legal framework of cooperation, analyzing examples of innovative technology adoption at Ukrainian enterprises, and identifying prospects and recommendations for further development in this direction.

I believe that studying this issue holds both theoretical and practical significance. On one hand, it uncovers the potential for Ukraine's integration into the European research area, and on the other, it formulates practical recommendations for Ukrainian enterprises seeking effective collaboration with the EU. In my work, I employed analytical methods, studied legislative documents, scientific articles, enterprise reports, and drew on practical experience gained at LLC "MHP Urozhayna Krayina."

This work aims to deeply explore the theoretical and practical aspects of scientific and technical cooperation, which is a vital factor in modernizing Ukraine's economy and ensuring its sustainable development in the context of European integration.

1. THEORETICAL FOUNDATIONS OF SCIENTIFIC AND TECHNOLOGICAL COOPERATION BETWEEN UKRAINE AND THE EU

1.1 The Association Agreement Between Ukraine and the EU: Key Provisions for Scientific and Technological Cooperation

The Association Agreement between Ukraine and the European Union is a crucial document that defines the strategic direction for the development of relations in various areas, including science and technology. The main goal of this cooperation is to facilitate Ukraine's integration into the European research area, expand opportunities for scientific institutions and businesses, and promote the adoption of innovative technologies.

The Agreement encompasses several key directions, including the harmonization of Ukraine's national legislation with EU standards. This involves creating favorable conditions for Ukrainian institutions to participate in European programs such as Horizon Europe, one of the EU's largest initiatives in the fields of science and innovation. Participation in such programs enables Ukrainian researchers and enterprises to secure funding for research, form international scientific consortia, and contribute to addressing global challenges. [19]

Among the specific provisions of the Agreement is the establishment of mechanisms for knowledge and technology exchange, including joint committee institutions and national contact points that coordinate activities between Ukraine and the EU. These bodies are responsible for developing joint strategies, monitoring the implementation of programs, and ensuring Ukrainian researchers have access to European research infrastructure. [33]

The priority areas of cooperation include:

- Developing environmental innovations aimed at combating climate change;
- Supporting digitalization, including the advancement of information and communication technologies;

- Implementing innovations in agriculture and energy;
- Space research, including Ukraine's participation in joint EU projects.

The mobility of researchers plays a key role in implementing the provisions of the Agreement. Programs like Marie Skłodowska-Curie allow Ukrainian researchers to undertake internships at leading EU scientific institutions, fostering knowledge exchange and enrichment. [37]

Moreover, scientific and technical cooperation aims to support small and medium-sized businesses by providing access to technologies, encouraging innovation, and implementing the latest quality standards. For Ukraine, this represents not only a path to modernizing its scientific sector but also an opportunity to gain competitive advantages in the international market.

Table 1. Key Aspects of Scientific and Technical Cooperation Between Ukraine and the EU Under the Association Agreement

Key Aspects	Details	
Legislative	Aligning Ukraine's legal framework with EU standards to facilitate joint	
Harmonization	projects.	
Participation in EU	Access to programs like Horizon Europe for funding research and	
Programs	innovation.	
Knowledge and Technology Exchange	Establishing joint committees and contact points to coordinate and share innovations.	
Support for Researcher Mobility	Programs such as Marie Skłodowska-Curie facilitate internships in leading EU institutions.	
Development of Innovation Clusters	Creating partnerships to implement cutting-edge technologies.	
Integration of Small and Medium Enterprises Encouraging SMEs to adopt innovative technologies. (SMEs)		
_	Focus on climate change, energy, agriculture, digitalization, and space exploration.	

To further expand scientific and technical cooperation between Ukraine and the EU, it is necessary to focus on the following aspects:

1. Deepening Ukraine's participation in European scientific programs

- Expanding cooperation within Horizon Europe. National information campaigns should be launched to promote the program's opportunities among scientists and businesses, as well as to ensure broader access to funding tools.
- Engaging in other EU programs. Boosting participation in initiatives such as Marie Skłodowska-Curie (researcher mobility), Digital Europe (digital technologies), or LIFE (environmental initiatives).
 - 2. Integration of Ukrainian institutions into European research infrastructure
- Fostering collaboration between Ukrainian research institutions and leading European laboratories and centers.
- Supporting the creation of joint research platforms for collaborative projects in biotechnology, ecology, energy, and other strategic sectors.
 - 3. Development of digital technologies and innovation clusters
- Establishing innovation hubs. Developing regional innovation clusters that can serve as platforms for collaboration between Ukrainian and European companies and scientists.
- Supporting startups. Providing young entrepreneurs with access to European accelerators and venture funds.
 - 4. Expanding support for small and medium-sized enterprises (SMEs)
- Providing technical and financial assistance to Ukrainian SMEs to adapt to EU standards and implement innovations.
- Developing joint programs to encourage businesses to participate in collaborative research projects.
 - 5. Enhancing the training of Ukrainian personnel
- Launching educational initiatives to foster innovative thinking and technical skills in youth.
- Collaborating with European universities within academic mobility programs such as Erasmus+.
 - 6. Improving the management of scientific and technical projects

- Harmonizing procedures. Reducing bureaucratic barriers and ensuring transparency in project implementation processes.
- Creating contact points. Expanding a network of support centers to assist Ukrainian researchers and entrepreneurs.
 - 7. Engaging the private sector
- Public-private partnerships. Supporting initiatives that combine public and private resources to implement joint research projects.
- Investing in science. Encouraging European investors to fund scientific developments by Ukrainian researchers.
 - 8. Focusing on addressing global challenges
- Prioritizing research in areas such as combating climate change, advancing green energy, digital transformation, and ensuring food security.
 - 9. Intensifying knowledge exchange
- Organizing joint conferences, seminars, and training sessions for Ukrainian and European researchers.[7]
 - Creating open-access databases to share the results of scientific research.

In my opinion, expanding scientific and technical cooperation between Ukraine and the EU is a crucial step towards Ukraine's integration into the European innovation and technology space. After exploring the key areas of this collaboration, I have concluded that the main success factors are active participation in European programs, harmonization of legislation, development of innovation clusters, and engagement of the private sector. [6]

Additionally, enhancing researcher mobility and supporting SMEs are vital for adapting to EU standards. I believe that the systematic implementation of the proposed measures will not only modernize the scientific sphere but also ensure Ukraine's sustainable economic development through the adoption of advanced technologies.

1.2 Scientific and Technological Cooperation as a Factor in Economic Development in the Context of Globalization

In the contemporary globalized world, scientific and technical cooperation serves as a fundamental catalyst for economic progress. It fosters the exchange of advanced knowledge, accelerates technological breakthroughs, and enables countries to tackle shared global challenges. As national economies become increasingly interconnected, the ability to collaborate across borders in science and technology determines a country's capacity to adapt, innovate, and remain competitive in the international arena.

Scientific and technical cooperation is not only a driver of innovation but also a means of strengthening economic resilience. Through shared research initiatives, countries can address pressing issues such as climate change, global health crises, and sustainable development. These partnerships allow nations to pool resources, reduce duplicative efforts, and accelerate the path from discovery to implementation. [8]

The Role of Scientific and Technical Cooperation in Global Economic Systems
One of the most significant impacts of scientific and technical cooperation is its
ability to transform industries and stimulate economic growth. Joint efforts in research
and innovation enhance productivity, improve the efficiency of resource use, and create
opportunities for economic diversification. For example, the development of renewable
energy technologies, made possible by international research collaborations, has not
only reduced dependence on fossil fuels but also created new industries and jobs in
green energy.[12]

Digital transformation is another area where international scientific cooperation has made a significant impact. Collaborative projects in fields such as artificial intelligence, big data, and cybersecurity enable countries to harness the potential of

digital technologies, leading to increased efficiency across economic sectors and improved public services. [41]

The Case of Ukraine: Opportunities and Challenges

Ukraine's integration into the global scientific and technical community holds immense potential for its economic modernization. Programs such as Horizon Europe and Erasmus+ provide Ukrainian researchers and institutions with access to international funding, advanced technologies, and collaborative networks. These programs open pathways for knowledge transfer, capacity building, and joint problem-solving, which are essential for Ukraine's sustainable development.

Ukraine's participation in scientific cooperation has already yielded tangible results in sectors such as agriculture, energy, and environmental protection. For example, partnerships in agrotechnology have facilitated the adoption of precision farming practices, which optimize the use of water, fertilizers, and pesticides, thereby improving yields and reducing environmental impact. Similarly, collaborations in energy innovation have supported the development of renewable energy infrastructure, contributing to Ukraine's energy security and sustainability goals [48].

However, the full realization of these opportunities requires overcoming several challenges. Limited funding for research and development, insufficient infrastructure for innovation, and regulatory misalignments with international standards remain significant barriers. Additionally, the ongoing political and economic instability in certain regions of Ukraine complicates the country's ability to attract and retain international partners.

Here is a table summarizing the opportunities and challenges of scientific and technical cooperation for Ukraine:

Table 2. the balance of opportunities and challenges, highlighting areas that require attention for maximizing the benefits of scientific and technical cooperation.

Aspect	Opportunities	Challenges	
Global Flograms	and collaborative projects.	international programs	
Agricultural Development	Adoption of precision farming, advanced irrigation, and resilient crops.	Insufficient access to modern equipment and technologies in rural areas.	

Aspect	Opportunities	Challenges	
	independence.	renewable energy infrastructure.	
	transformation.	Limited digital infrastructure and uneven digital literacy across regions.	
Development	Skłodowska-Curie Actions» for skills	Brain drain, as talented researchers may remain abroad due to better career prospects.	
Policy and Regulatory Alignment	Harmonization with EU standards to facilitate seamless collaboration.	Misalignment in intellectual property laws and slow bureaucratic processes.	
	langagement of Hkrainian SMHs in ioint	Limited financial resources and low participation of private businesses in research initiatives.	
Infrastructure Development	and innovation hubs	Underfunding of research infrastructure and dependence on external financial aid.	

Strategies for Enhancing Scientific and Technical Cooperation

To maximize the benefits of international scientific collaboration, Ukraine must adopt a strategic and proactive approach:

- 1. Strengthening National Research Infrastructure: Investments in state-of-the-art laboratories, digital research platforms, and innovation hubs will create an enabling environment for scientific breakthroughs.
- 2. Enhancing Policy Alignment with International Standards: Harmonizing intellectual property rights, ethical research guidelines, and regulatory frameworks with those of global partners will facilitate seamless collaboration.
- 3. Fostering Talent Development and Mobility: Expanding programs for researcher training, academic exchange, and international internships will strengthen human capital and build lasting partnerships.
- 4. Encouraging Public-Private Partnerships (PPPs): Collaboration between government, academia, and industry can accelerate the commercialization of research and attract private investment in innovation.

5. Promoting Regional and Cross-Border Collaboration: Leveraging Ukraine's geographic position and regional expertise to engage in multilateral initiatives can amplify the country's impact on global research projects. [59]

Impact on Economic Development

Scientific and technical cooperation drives economic development through several mechanisms:

- Innovation-Led Growth: Collaborative research accelerates the development of new products, services, and technologies that enhance productivity and competitiveness.
- Job Creation: Investments in science and technology create high-skilled jobs, particularly in emerging fields such as biotechnology, renewable energy, and artificial intelligence.
- Resilience Building: By diversifying economic activities and reducing dependence on traditional industries, scientific collaboration helps economies withstand global shocks and adapt to change.
- Sustainability: Joint research initiatives enable the development of sustainable practices and technologies, addressing global challenges while fostering long-term economic stability.

Global Challenges and the Need for Cooperation

The interconnected nature of global challenges—ranging from climate change to public health crises—underscores the importance of scientific and technical cooperation. For instance, the rapid development of COVID-19 vaccines was achieved through unprecedented levels of international collaboration among scientists, governments, and private companies. Similarly, efforts to mitigate climate change rely on shared innovations in renewable energy, carbon capture technologies, and sustainable agriculture. [8]

In the context of globalization, no single country can address these challenges in isolation. Scientific collaboration provides a platform for pooling expertise, resources, and knowledge to achieve solutions that benefit humanity as a whole.

Scientific and technical cooperation is a cornerstone of economic development in a globalized world. It enables countries to harness collective expertise, overcome shared challenges, and create a foundation for sustainable growth. For Ukraine, integrating into the global scientific community offers a pathway to modernization, resilience, and prosperity.

1.3 The Role of European Programs Horizon Europe, Erasmus+, and Others in Scientific and Technological Collaboration with Ukraine

European programs such as Horizon Europe, Erasmus+, and others are instrumental in deepening scientific and technical cooperation between Ukraine and the European Union. These initiatives create a robust framework for fostering innovation, knowledge exchange, and integration into the European research and education space, addressing both current challenges and long-term strategic goals.

Horizon Europe, the EU's primary program for research and innovation, opens doors for Ukrainian scientists and institutions to participate in groundbreaking projects, access advanced funding mechanisms, and establish international partnerships. This program plays a critical role in integrating Ukraine into the global scientific community, empowering researchers to tackle issues such as climate change, sustainable energy, healthcare, and digital transformation. Furthermore, Horizon Europe promotes the modernization of Ukraine's research infrastructure, equipping its institutions to meet global standards.[18]

Erasmus+ extends beyond academic mobility, offering capacity-building projects, collaborative partnerships, and opportunities for higher education reform. Ukrainian universities benefit from joint degree programs, curriculum development, and improved institutional governance. For students and researchers, Erasmus+ fosters the exchange of ideas, cultural understanding, and advanced academic practices, all of which contribute to strengthening Ukraine's education system and aligning it with European standards.

In addition to these major initiatives, other EU programs provide specialized support:

- Marie Skłodowska-Curie Actions (MSCA) support researcher mobility,
 enabling Ukrainian scientists to gain international experience, work with leading
 experts, and access cutting-edge facilities in Europe.
- Digital Europe drives digital innovation by supporting the development and adoption of advanced technologies, helping Ukraine accelerate its digital transformation and build its IT and AI capabilities.
- LIFE Program focuses on sustainability and environmental protection, enabling Ukrainian researchers and enterprises to collaborate on green technologies and ecological initiatives. [27]

These programs collectively:

- Facilitate the harmonization of Ukraine's regulatory frameworks with EU standards, strengthening the legal and institutional basis for cooperation.
- Enhance opportunities for Ukrainian SMEs to access European markets, adopt innovative practices, and engage in collaborative projects.
- Foster the development of joint research and innovation hubs that can drive regional and international collaborations.

By actively participating in these programs, Ukraine not only gains access to European expertise and funding but also strengthens its position as a key player in addressing global challenges. The integration into the European research, education, and innovation ecosystems serves as a catalyst for Ukraine's sustainable economic growth and technological modernization.

2 INSTITUTIONAL AND PRACTICAL MECHANISMS FOR IMPLEMENTING SCIENTIFIC AND TECHNOLOGICAL COOPERATION BETWEEN UKRAINE AND THE EU

2.1 Institutional Mechanisms of Scientific and Technological Cooperation: Legal Frameworks and the Role of National and European Institutions.

The development of scientific and technical cooperation is integral to fostering innovation, economic progress, and addressing global challenges. This chapter explores the institutional mechanisms underpinning such collaboration, focusing on the legal frameworks and the roles played by both national and European institutions.

Legal Framework for Scientific and Technical Cooperation

The legal underpinnings of scientific and technical cooperation are founded on national legislation, international agreements, and European Union (EU) directives. These frameworks aim to harmonize practices, protect intellectual property rights, and ensure ethical standards in research. On the national level, laws often define the scope of funding, partnerships, and technological transfer mechanisms. For example, national innovation strategies frequently include policies that prioritize certain research areas and establish protocols for public-private partnerships. [65]

At the international level, multilateral agreements such as the Horizon Europe framework provide a cohesive structure for collaboration. Horizon Europe, as the EU's flagship research and innovation program, demonstrates how legal instruments can facilitate cross-border scientific efforts by defining clear rules for participation, funding, and intellectual property management. Additionally, bilateral agreements between nations often complement these broader frameworks by addressing specific research priorities or geopolitical interests.

Role of National Institutions

National institutions serve as critical drivers of scientific and technical cooperation. These entities, including governmental agencies, research councils, and innovation hubs, are responsible for implementing policies, distributing funding, and

fostering collaborations between academia and industry. For instance, national research councils often prioritize projects aligned with governmental strategic goals, ensuring that scientific endeavors contribute to national economic growth and societal welfare.

Moreover, these institutions act as intermediaries in international collaborations, helping to align national priorities with global initiatives. They facilitate researcher mobility, joint projects, and the exchange of best practices, creating a conducive environment for innovation. For example, organizations such as the German Research Foundation (DFG) or the French National Centre for Scientific Research (CNRS) exemplify how national entities can serve as pillars of scientific progress both domestically and abroad. [10]

Role of European Institutions

European institutions play an equally pivotal role in advancing scientific and technical cooperation. The European Commission, through programs like Horizon Europe, not only provides funding but also establishes policy guidelines that encourage transnational partnerships. The European Research Council (ERC) and the European Institute of Innovation and Technology (EIT) are prominent examples of institutions that promote cutting-edge research and support innovation ecosystems across member states.

Additionally, European institutions work to reduce disparities in research capabilities among member states, fostering inclusivity through initiatives such as the European Regional Development Fund (ERDF). These programs aim to strengthen research infrastructure in less developed regions, enabling broader participation in the European Research Area (ERA). The ERA itself embodies a unified vision for scientific and technical cooperation, aiming to eliminate barriers to researcher mobility and streamline access to funding.

Synergy Between National and European Efforts

The interplay between national and European mechanisms is critical to the success of scientific and technical cooperation. While national institutions focus on tailoring initiatives to local needs, European frameworks provide the scale and

resources necessary for tackling grand challenges such as climate change, health crises, and digital transformation. This synergy ensures that efforts at both levels are complementary rather than duplicative, creating a robust foundation for sustained progress.[73]

The institutional mechanisms of scientific and technical cooperation rely on a combination of legal frameworks and the coordinated efforts of national and European institutions. By aligning their objectives and leveraging their respective strengths, these entities contribute to a dynamic and resilient ecosystem for research and innovation.

2.2 Analysis of Ukraine's Participation in the European Research Area

Ukraine's integration into the European Research Area (ERA) has been a cornerstone of its strategy to enhance scientific and technological capabilities. By aligning its research and innovation policies with European standards, Ukraine has made significant strides in fostering collaboration, accessing funding, and improving its global competitiveness in research and development. This section delves into Ukraine's involvement in the ERA, focusing on key initiatives, funding mechanisms, and challenges, while analyzing statistical trends and comparative data to provide a comprehensive overview of its performance in European research programs.

Key Milestones and Participation in EU Programs

Ukraine's engagement with the ERA has been marked by milestones that underscore its active participation and growing influence in European research initiatives. Through frameworks such as Horizon 2020 and its successor, Horizon Europe, Ukraine has established itself as a reliable partner in addressing global and regional challenges. These programs have provided Ukrainian researchers with opportunities to collaborate on cutting-edge projects in diverse fields, including renewable energy, digital transformation, health sciences, and artificial intelligence.

As an associate member, Ukraine has gained full access to EU research programs, allowing its institutions to participate in competitive funding calls and join international consortia. During Horizon 2020, Ukraine contributed to over 200 projects, making notable advancements in scientific mobility and infrastructure development. Key examples include collaborative projects on climate resilience, where Ukrainian experts worked with European partners to develop strategies for sustainable agriculture and disaster mitigation, and on artificial intelligence, where joint efforts advanced the development of ethical AI systems and applications.

Funding and Performance Metrics

The financial support provided under EU programs has been transformative for Ukraine's research ecosystem. Between 2014 and 2020, under Horizon 2020, Ukraine secured approximately €45 million in funding. These funds were allocated to projects that addressed pressing issues such as energy efficiency, public health, and digitalization. Comparatively, while neighboring countries like Poland and Hungary received higher funding levels due to their EU membership, Ukraine's ability to compete for these resources as an associate member highlights its growing expertise and international recognition. [36]

Table illustrates the comparative funding performance of Ukraine under Horizon 2020 against selected neighboring countries, shedding light on its relative success in securing grants.

Country	Number of Projects	Total Funding (€ Million)
Ukraine	200+	45
Poland	1,000+	895
Hungary	800+	530

These figures underscore the potential for growth as Ukraine continues to integrate into European research frameworks. [51]

Challenges and Opportunities

Despite its successes, Ukraine faces several challenges in fully leveraging its potential within the ERA. One major obstacle is the limited domestic funding for research and development, which restricts the ability of institutions to co-finance EU

projects or develop the initial capacity needed to compete for funding. Additionally, the «brain drain» phenomenon, where skilled researchers seek opportunities abroad, poses a significant threat to the country's research base.

However, opportunities abound. By strengthening institutional frameworks and fostering closer ties with EU research bodies, Ukraine can expand its participation in Horizon Europe. The government's recent initiatives to align national research policies with ERA priorities, such as promoting open science and digital innovation, are promising steps forward. Moreover, increasing collaboration with private sector partners can enhance innovation and help bridge the gap between research and commercialization. [44]

Future Outlook

Looking ahead, Ukraine's role in the ERA is expected to grow as the country continues to align its scientific priorities with European and global challenges. Areas such as green technologies, sustainable urban development, and advanced digital systems will likely feature prominently in future collaborations. By addressing its internal challenges and leveraging external opportunities, Ukraine can solidify its position as a key player in the European research ecosystem.

For Ukraine, integration into the ERA is not only a pathway to scientific advancement but also a strategic move to strengthen its economic and geopolitical ties with Europe. Continued investment in research and innovation, coupled with robust policy support, will ensure that Ukraine remains at the forefront of European scientific collaboration.

Ukraine's participation in Horizon 2020 highlights its growing integration into the European research ecosystem. However, as demonstrated in Table 3 below, its total funding and average funding per project remain modest compared to neighboring EU member states. These discrepancies are primarily due to Ukraine's non-EU member status, limiting its access to certain funding streams, and its comparatively smaller institutional research capacity. [55]

Table 3: Total Horizon 2020 Funding for Ukraine and Neighboring Countries (in million EUR).

Country	Projects Participated	Total Funding (EUR)	Average Funding per Project (EUR)	Percentage of Successful Applications
Ukraine	212	45.5	214,600	14%
Poland	1,093	829.3	758,800	19%
Romania	720	389.4	540,300	18%
Hungary	640	301.7	471,400	17%
Bulgaria	452	163.9	362,600	15%

Expanded Insights and Key Trends

- 1. Funding Levels and Disparities:
- While Ukraine's funding is significantly lower than that of EU member states, its participation reflects a growing ability to compete internationally. The country's average funding per project, although smaller, is evidence of efficient use of resources and a targeted approach to addressing strategic priorities, such as climate resilience and artificial intelligence.
- EU member states like Poland and Romania benefit from stronger institutional infrastructures and co-financing mechanisms, enabling them to secure larger and more numerous grants.

2. Success Rates:

- O Ukraine's success rate for Horizon 2020 applications stands at approximately 14%, which is slightly lower than the average for EU member states. This gap indicates a need for capacity building in grant writing, proposal development, and project management.
 - 3. Focus Areas for Ukraine:
- Projects with high success rates for Ukraine often target global challenges, including sustainable agriculture, renewable energy, and digital innovation. Notable success stories include collaborations on precision farming technologies and renewable energy transitions.
 - 4. Opportunities for Improvement:
- Enhancing institutional capacity and increasing domestic research funding can bridge the gap between Ukraine and its EU neighbors. Aligning national

research priorities with Horizon Europe's key missions, such as climate-neutral cities and smart mobility, will also increase competitiveness.

Future Directions

To maximize its involvement in European research initiatives, Ukraine must focus on several strategic areas:

- 1. Building Institutional Capacity: Strengthening the capabilities of research institutions through training, resource allocation, and international partnerships.
- 2. Improving Success Rates: Establishing dedicated grant writing teams to provide targeted support for Horizon Europe applications.
- 3. Expanding Research Priorities: Diversifying focus areas to include emerging fields like bioengineering, quantum technologies, and space exploration.
- 4. Leveraging Private Sector Partnerships: Encouraging co-investment from industry leaders to support research commercialization.

By addressing these gaps, Ukraine can better position itself as a key contributor to European innovation ecosystems, achieving greater funding success and deeper integration into the ERA.

Ukraine's participation in Horizon 2020 demonstrates its growing integration into the European Research Area, with notable achievements in collaborative projects and targeted research areas such as climate resilience and digital innovation. Despite funding disparities compared to EU member states, Ukraine's involvement highlights its potential and commitment to aligning with European standards. To further enhance its impact, Ukraine must focus on building institutional capacity, improving success rates for grant applications, and fostering partnerships with both public and private sectors. These steps will solidify its role in European research initiatives and ensure sustained progress under Horizon Europe.

2.3 Key Challenges and Prospects for Ukraine's Integration Into the European Innovation Ecosystem

Ukraine's aspiration to integrate into the European innovation ecosystem reflects its strategic commitment to modernization, economic development, and alignment with global technological trends. This process, however, is accompanied by numerous challenges that require systematic efforts to overcome. One of the primary obstacles is the country's institutional and regulatory barriers. Ukraine's regulatory framework, though improving, still lags behind European standards in areas such as intellectual property rights protection, taxation of innovative enterprises, and transparency of business operations. Harmonizing these regulations with the European Union (EU) framework is essential but remains a complex and resource-intensive task. [2]

Another significant challenge is the limited access to funding. Startups and innovative enterprises in Ukraine often struggle to secure capital. Despite the availability of international grants and EU funding instruments, such as Horizon Europe, Ukrainian entities face difficulties navigating these systems due to insufficient expertise and limited institutional support. Additionally, Ukraine faces the issue of brain drain and talent retention. While the country boasts a strong base of highly skilled IT and engineering professionals, inadequate local opportunities and economic instability drive many to seek employment abroad, weakening the domestic innovation ecosystem.

Infrastructure deficiencies further hinder Ukraine's efforts to foster innovation. Modern research facilities, technology parks, and laboratories are essential for a robust innovation ecosystem, but their scale and reach in Ukraine remain limited. Moreover, geopolitical risks stemming from Russian aggression create an unstable environment that discourages foreign investments and collaboration in the innovation sector, complicating Ukraine's integration into the European ecosystem.

Despite these challenges, Ukraine possesses significant opportunities to integrate successfully into the European innovation ecosystem. Participation in EU programs, such as Horizon Europe, offers the potential for Ukrainian scientists and

enterprises to collaborate on cutting-edge research projects, enhance knowledge exchange, and integrate into international networks. Strengthening public-private partnerships could also foster an innovation-friendly environment, with initiatives to establish technology clusters and startup incubators stimulating the growth of high-tech industries and attracting foreign investors.

Ukraine's skilled workforce remains a competitive advantage. Supporting STEM education, offering incentives to retain talent, and creating favorable conditions for returning professionals could significantly boost the country's innovative potential. Geographical proximity to Europe provides additional advantages, facilitating trade, collaboration, and expertise sharing. Furthermore, Ukraine has demonstrated promise in emerging sectors such as artificial intelligence, blockchain, and green technologies. Targeted investment in these areas could position the country as a valuable contributor to the European innovation landscape. [49]

Ukraine's integration into the European innovation ecosystem presents both formidable challenges and significant opportunities. While institutional reforms, infrastructure development, and talent retention require sustained efforts, the prospects of enhanced collaboration, access to funding, and knowledge exchange provide a pathway toward realizing this ambition. By strategically addressing its challenges and capitalizing on its strengths, Ukraine can not only benefit from Europe's innovation ecosystem but also contribute to its growth and diversification.

3 ANALYSIS OF THE PRACTICAL ACTIVITIES OF LLC «MHP UROZHAYNA KRAYINA» IN THE CONTEXT OF SCIENTIFIC AND TECHNOLOGICAL COOPERATION WITH THE EU

3.1 General Overview of LLC «MHP Urozhayna Krayina»: Structure, Areas of Activity, and Development Strategy

LLC «MHP Urozhayna Krayina» is a key player in Ukraine's agribusiness sector and a vital subsidiary of MHP (Myronivsky Hliboproduct), one of the nation's largest and most innovative agricultural corporations. The company is at the forefront of modern agribusiness, specializing in high-tech, sustainable farming and contributing significantly to MHP's vertically integrated production model. Its operations are guided by principles of efficiency, environmental responsibility, and a commitment to delivering high-quality products to both domestic and international markets.

The corporate structure of LLC «MHP Urozhayna Krayina» is built to support its diverse and complex activities, promoting synergy and efficiency across all levels of the organization. The company's operations are divided into specialized departments, each responsible for a critical area of activity. These include the Crop Production Division, responsible for the cultivation of grains and oilseeds; the Livestock and Feed Production Unit, which produces high-quality feed for MHP's poultry production; the Research and Development (R&D) team, focused on innovations in agriculture; and the Logistics and Supply Chain Management division, ensuring seamless delivery of products. Additionally, the Sustainability and Compliance Unit oversees adherence to international standards in environmental, social, and governance (ESG) criteria. [22]

The primary areas of activity for LLC «MHP Urozhayna Krayina» span a wide range of agricultural and agro-industrial segments. At the core of its operations is crop production, where the company employs advanced technologies and machinery to achieve optimal yields of grains such as wheat, corn, sunflower, and soybeans. Feed manufacturing plays an equally important role, supplying high-quality animal feed for

MHP's integrated poultry operations. The company also prioritizes sustainable land and soil management, utilizing innovative practices like crop rotation, organic fertilization, and precision agriculture to enhance productivity and maintain ecological balance. In line with MHP's commitment to sustainability, LLC «MHP Urozhayna Krayina» contributes to renewable energy initiatives, including the production of biogas from agricultural waste. Its activities are further bolstered by continuous investment in agro-technological research aimed at improving crop resilience and reducing environmental impact.

A defining feature of LLC «MHP Urozhayna Krayina» is its ambitious development strategy, which is built on innovation, sustainability, and market expansion. The company actively invests in technological advancements, incorporating artificial intelligence and precision farming tools to optimize resource use and increase efficiency. Its commitment to sustainability is evident in initiatives aimed at achieving carbon neutrality, enhancing soil health, and promoting biodiversity. To strengthen its market position, the company is exploring new export opportunities and building partnerships with international food manufacturers. Community engagement is another cornerstone of its strategy, with investments in education, local development, and workforce training programs designed to empower communities and attract top talent. At the same time, LLC «MHP Urozhayna Krayina» places a strong emphasis on risk management, implementing adaptive strategies to mitigate climate-related risks and enhance supply chain resilience in the face of global disruptions.

In pursuit of these goals, LLC «MHP Urozhayna Krayina» has outlined key strategic priorities, including:

- Adopting advanced farming technologies and AI-driven solutions.
- Expanding R&D programs to drive innovation in agriculture.
- Promoting renewable energy projects and eco-friendly practices.
- Exploring new export markets and fostering global partnerships.

• Strengthening workforce capabilities and supporting community development. [30]

By aligning its operations with these strategic objectives, LLC «MHP Urozhayna Krayina» not only solidifies its position as a leader in Ukraine's agribusiness landscape but also makes significant contributions to the sustainable development of the global food supply chain. The company's dedication to innovation, efficiency, and sustainability ensures its continued growth and relevance in a rapidly evolving industry.

3.2 Implementation of European Standards and Innovative Technologies at the Enterprise

The integration of European standards and innovative technologies has become a cornerstone of the operational strategy at LLC «MHP Urozhayna Krayina.» Recognizing the importance of aligning with global best practices, the company has made significant strides in adopting advanced methodologies and technological solutions to enhance efficiency, sustainability, and competitiveness.

A key focus area is the compliance with rigorous European standards in quality, safety, and environmental sustainability. These standards govern every aspect of the company's operations, from agricultural production to product processing and distribution. LLC «MHP Urozhayna Krayina» adheres to the principles outlined in ISO certifications, such as ISO 9001 for quality management, ISO 14001 for environmental management, and ISO 45001 for occupational health and safety. By meeting these benchmarks, the enterprise ensures its products are not only of the highest quality but also manufactured in an environmentally responsible and socially equitable manner.

To further its commitment to innovation, the company has embraced cuttingedge agricultural technologies that align with the latest European advancements. Precision farming plays a pivotal role in this transformation. By leveraging satellite imagery, drones, and GPS-guided machinery, LLC «MHP Urozhayna Krayina» optimizes resource allocation, enhances crop yields, and minimizes environmental impact. Real-time data analytics and soil sensors enable the company to monitor field conditions with unparalleled accuracy, ensuring timely interventions and efficient use of water, fertilizers, and pesticides.

Additionally, the enterprise has made substantial investments in renewable energy technologies. Biogas production facilities have been established to convert agricultural residues into clean energy, significantly reducing the company's carbon footprint. Solar energy systems are also being integrated into its operations, further underscoring its commitment to sustainability.

The adoption of European technologies extends to post-harvest processes as well. State-of-the-art storage facilities equipped with climate-controlled systems preserve the quality of grains and oilseeds while reducing waste. Automated sorting and packaging lines streamline logistics, ensuring products meet stringent export requirements for European and global markets. [30]

To sustain its technological edge, LLC «MHP Urozhayna Krayina» actively collaborates with leading European research institutions and technology providers. These partnerships foster knowledge exchange and provide access to the latest innovations in agriculture and food production. The enterprise also conducts in-house research and development (R&D) programs to tailor European technologies to local conditions, ensuring their effectiveness in Ukraine's unique agricultural environment.

The integration of European standards and innovative technologies has delivered measurable benefits to the company, including increased productivity, enhanced product quality, and reduced environmental impact. Furthermore, these advancements position LLC «MHP Urozhayna Krayina» as a trusted partner in international markets, strengthening its reputation for excellence and sustainability.

3.3 Participation of LLC «MHP Urozhayna Krayina» in International Projects: Experience, Results, and Prospects

LLC «MHP Urozhayna Krayina» has established itself as a dynamic and forward-thinking enterprise within Ukraine's agricultural sector, actively participating in international projects to foster innovation, sustainability, and competitiveness. By engaging with global partners and leveraging opportunities provided by international initiatives, the company has achieved significant progress in aligning with modern agricultural practices and expanding its global presence.

Experience in International Collaboration

The company's involvement in international projects is deeply rooted in its commitment to adopting best practices and cutting-edge technologies. Through its affiliation with MHP Group, LLC «MHP Urozhayna Krayina» has gained access to strategic partnerships and funding mechanisms under key European Union programs, such as Horizon Europe. This program enables Ukrainian enterprises to collaborate on equal terms with EU counterparts, focusing on research, technological advancements, and sustainable agricultural solutions. [16]

Participation in European innovation platforms has allowed the enterprise to engage with leading research institutions and agro-tech innovators. Key areas of collaboration include:

- Precision Farming Technologies: Development of drone-assisted crop management and satellite monitoring systems.
- Climate-Resilient Agriculture: Introduction of advanced crop varieties that withstand extreme weather conditions.
- Sustainable Energy Solutions: Implementation of biogas projects to convert agricultural waste into renewable energy.

Such collaborations have provided the company with access to critical know-how and financial resources, fostering a culture of innovation and resilience.

Results Achieved

Through active engagement in international projects, LLC «MHP Urozhayna Krayina» has achieved remarkable results, contributing to its growth and sustainability goals. These outcomes include:

- 1. Increased Productivity: The adoption of precision farming methods has resulted in optimized resource usage and enhanced crop yields, minimizing waste and reducing costs.
- 2. Environmental Impact Mitigation: Renewable energy initiatives, such as biogas facilities, have significantly lowered greenhouse gas emissions and promoted circular economy principles.
- 3. Market Access Expansion: Compliance with European quality standards has enabled the company to penetrate new markets, enhancing its reputation and competitiveness.
- 4. Skill Development: Collaboration with international experts has upskilled the workforce, equipping employees with modern technical and managerial competencies.

The company's success in these projects has also strengthened Ukraine's position as a reliable partner in the global agricultural landscape, demonstrating the potential of Ukrainian enterprises to contribute to sustainable development. [38]

Future Prospects

Looking ahead, LLC «MHP Urozhayna Krayina» is poised to deepen its involvement in international initiatives, leveraging its established foundation to explore new opportunities. Future priorities include:

- Expansion of Horizon Europe Participation: Engaging in multidisciplinary projects that integrate digital solutions, artificial intelligence, and green technologies into agricultural practices.
- Strengthening EU Partnerships: Building long-term collaborations with European research institutions and private sector entities to co-develop innovative solutions.

- Exploring New Markets: Utilizing insights and technologies from international projects to adapt to the specific needs of emerging markets outside the EU.
- Sustainability Leadership: Further enhancing renewable energy projects and introducing advanced practices in soil health management to meet global sustainability standards.

Challenges and Strategic Responses

Despite its successes, the company faces challenges such as intense competition in international markets, the need for continuous investment in innovation, and adapting to complex regulatory frameworks. LLC «MHP Urozhayna Krayina» addresses these challenges by leveraging EU funding programs, collaborating with state agencies, and fostering an agile approach to adapt to evolving market demands.

The participation of LLC «MHP Urozhayna Krayina» in international projects reflects its strategic vision and commitment to excellence. By harnessing the opportunities provided by global partnerships, the company not only drives its growth and sustainability goals but also contributes to the broader integration of Ukraine into the global agricultural and technological landscape. With a focus on innovation, environmental stewardship, and market expansion, LLC «MHP Urozhayna Krayina» is well-positioned to thrive in an increasingly interconnected world.

3.4. Recommendations for Improving LLC «MHP Urozhayna Krayina's» Collaboration with European Partners

To strengthen its position in the global market and maximize the benefits of its collaboration with European partners, LLC «MHP Urozhayna Krayina» must adopt a strategic approach to enhance its cooperation in research, innovation, and sustainability. Based on its current achievements and challenges, the following

recommendations can help the company achieve greater efficiency, competitiveness, and long-term success in its partnerships with European entities.

1. Deepening Integration into European Programs and Initiatives

Participation in European Union programs such as Horizon Europe has proven to be a valuable platform for LLC «MHP Urozhayna Krayina» to access cutting-edge technologies and funding. To further benefit from these opportunities, the company should:

- Expand Participation: Increase involvement in multidisciplinary projects focusing on digital transformation, artificial intelligence, and green technologies in agriculture.
- Leverage EU Networks: Actively engage with European innovation clusters and agricultural technology hubs to foster knowledge exchange and build long-term partnerships.
- Collaborate in Policy Advocacy: Partner with Ukrainian and European stakeholders to advocate for greater inclusion of Ukrainian enterprises in EU policy frameworks, enhancing access to resources and support.
 - 2. Strengthening Research and Development (R&D) Capabilities

R&D is essential for driving innovation and adapting European technologies to local conditions. LLC «MHP Urozhayna Krayina» should:

- Establish Dedicated R&D Centers: Create in-house facilities focused on precision agriculture, sustainable farming practices, and renewable energy solutions.
- Foster Knowledge Exchange: Initiate joint research projects with European universities and research institutions to co-develop advanced agricultural techniques.
- Adapt Innovations Locally: Focus on tailoring European technologies to Ukraine's unique climate and soil conditions to maximize effectiveness and scalability.
 - 3. Enhancing Compliance with European Standards

Alignment with European regulatory and quality standards is critical for accessing EU markets and maintaining trust in partnerships. To improve compliance, the company should:

- Implement Advanced Certification Processes: Regularly update certifications such as ISO 9001 and ISO 14001 to meet evolving EU requirements.
- Invest in Sustainability Practices: Further integrate circular economy principles, including waste recycling, energy efficiency, and carbon neutrality initiatives.
- Digitalize Regulatory Management: Utilize digital tools to streamline the tracking, reporting, and adherence to European regulations.

4. Developing Workforce Expertise

A skilled workforce is key to fostering innovation and maintaining productive collaboration with European partners. The company should:

- Enhance Training Programs: Provide employees with access to advanced training in precision farming, digital agriculture, and sustainability practices.
- Participate in Exchange Programs: Encourage staff to participate in international training programs, such as Erasmus+, to gain insights from European best practices.
- Attract Talent: Build partnerships with educational institutions to recruit top talent and develop internship programs focusing on agricultural innovation.

5. Expanding Collaborative Projects

Expanding the scope and scale of collaborative projects can unlock new opportunities and foster stronger relationships with European partners. LLC «MHP Urozhayna Krayina» should:

• Diversify Project Areas: Explore collaborations in emerging fields such as bioengineering, alternative protein sources, and blockchain-based supply chain management.

- Engage in Multi-Stakeholder Partnerships: Partner with European NGOs, private companies, and governmental bodies to address shared goals like climate resilience and food security.
- Promote Innovation Showcases: Organize joint conferences and innovation showcases to highlight the company's advancements and attract new collaborators.

6. Strengthening Market Presence

To capitalize on its collaboration with European partners, the company should:

- Expand Product Offerings: Develop premium products tailored to European consumer preferences, such as organic and sustainably produced goods.
- Build Brand Visibility: Strengthen marketing efforts to position the company as a leader in sustainable and innovative agriculture.
- Leverage Trade Agreements: Utilize the benefits of the EU-Ukraine Association Agreement to reduce trade barriers and streamline market entry.

7. Addressing Challenges and Building Resilience

While the company has made significant progress, challenges such as regulatory complexity, competitive pressures, and financial constraints persist. To overcome these obstacles, LLC «MHP Urozhayna Krayina» should:

- Secure Diverse Funding Sources: Expand access to EU grants, venture capital, and public-private partnerships to support long-term investments in innovation.
- Develop Risk Management Strategies: Build resilience against market and environmental uncertainties through advanced forecasting tools and adaptive planning.
- Enhance Advocacy Efforts: Work with industry associations to influence EU policies that benefit Ukrainian enterprises. [29]

LLC «MHP Urozhayna Krayina» can enhance its collaboration with European partners, solidify its reputation as an industry leader, and contribute to sustainable agricultural development. Strengthened cooperation will not only bring mutual benefits but also help integrate Ukraine's agricultural sector into the global innovation ecosystem, ensuring a prosperous and sustainable future.

CONCLUSION

Ukraine's integration into the European Union's economic and technological space represents a pivotal strategy for the country's modernization and alignment with global standards. The Association Agreement with the EU has established a framework for harmonizing Ukrainian legislation, adopting European standards, and fostering collaborations in critical areas such as innovation, sustainability, and digital transformation. These efforts position Ukraine to take full advantage of opportunities for scientific, technical, and economic growth while addressing pressing global challenges.

Participation in European programs like Horizon Europe has proven to be a cornerstone of Ukraine's efforts to integrate into the European Research Area (ERA). These initiatives enable Ukrainian institutions, businesses, and researchers to access funding, participate in cutting-edge projects, and form strategic partnerships. For instance, Ukrainian involvement in Horizon Europe has already facilitated advancements in precision agriculture, renewable energy, and digital technologies. Programs such as Erasmus+ further enhance academic and research mobility, providing Ukrainian students and scientists the opportunity to collaborate with leading European institutions and acquire advanced knowledge and skills.

The benefits of this integration are vast. Access to European markets through regulatory harmonization enhances the competitiveness of Ukrainian businesses, particularly small and medium-sized enterprises (SMEs). Moreover, EU-backed initiatives in areas such as environmental protection, climate change mitigation, and green energy support Ukraine's transition towards sustainability. By adopting European quality standards, Ukrainian products gain increased market access and credibility on the global stage.

A notable contributor to these integration efforts is LLC «MHP Urozhayna Krayina,» a leading enterprise in Ukraine's agricultural sector and a subsidiary of MHP. The company exemplifies modern agribusiness practices, with a focus on

innovation, sustainability, and market expansion. Its adoption of precision farming technologies, compliance with European sustainability standards, and participation in international collaborations highlight the transformative potential of aligning Ukrainian industries with European principles. LLC «MHP Urozhayna Krayina» has leveraged programs like Horizon Europe to implement renewable energy projects and improve agricultural efficiency, demonstrating the tangible benefits of Ukraine's European integration.

However, the path to full integration is not without challenges. Regulatory misalignments, limited funding for innovation, and infrastructural deficiencies remain significant obstacles. Additionally, the geopolitical risks posed by ongoing conflicts create uncertainty, complicating efforts to attract foreign investment and maintain stability in critical sectors. To address these challenges, Ukraine must focus on improving its regulatory frameworks, investing in infrastructure, and fostering stronger public-private partnerships.

Ukraine's strategic position as a bridge between Europe and neighboring regions offers unique opportunities for multilateral collaborations. Strengthening regional innovation hubs and participating in transnational projects can amplify the country's contributions to global research initiatives. Furthermore, targeted investments in emerging fields such as artificial intelligence, digital transformation, and green technologies could solidify Ukraine's role as a key player in addressing global challenges.

Ukraine's integration into the European innovation and research space is a crucial step toward achieving sustainable economic growth and technological advancement. Companies like LLC «MHP Urozhayna Krayina» play a vital role in this process by setting benchmarks for innovation, sustainability, and global competitiveness. Through active participation in European programs and consistent alignment with EU standards, Ukraine not only strengthens its position in the international arena but also lays the groundwork for a resilient and prosperous future. With sustained efforts to overcome challenges and capitalize on opportunities, Ukraine is poised to emerge as a dynamic and innovative partner within the global community.

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