

# ENSURING ECONOMIC EFFICIENCY OF FLEXIBLE FIXTURES IN MULTIPRODUCT MANUFACTURING

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## ABSTRACT

The first-priority directions for modern engineering, especially for multiproduct manufacturing, include the intensification of manufacturing processes, increasing the efficiency of technological equipment, and reducing the time required to implement technological solutions. Fixture design is a complicated and time-consuming process that requires considering many parameters of the closed-loop technological system “machine tool — fixture — cutting tool — workpiece”. One machined part can have several fixture layouts corresponding to all specified parameters; however, their effectiveness differs depending on production conditions. Search for an optimal fixture for specified production conditions is an essential stage of production planning. It has been proved that the efficiency of a manufacturing process should be assessed using single economic indicator — the cost of machining, which considers the costs of time, the total costs for process realisation, and a batch of parts. The paper aims to substantiate the efficiency of manufacturing processes in machining complex parts using flexible fixtures by developing a mathematical model that considers the cost of time, the cost of implementing the manufacturing process, and the batch value of parts production. This approach estimates the efficiency of manufacturing processes for machining complex parts and choosing the flexible fixture layout that corresponds to specific production conditions. It was proved that flexible fixtures could be effectively used for machining small batches of parts with frequent readjustments to new workpieces and short-term machining. A tendency has been established that the higher number of nomenclature of parts contributes to expanding the scope of the effective use of flexible fixtures.

## KEY WORDS

**flexible manufacturing, fixture design, multiaxis machining, cost of machining**

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## INTRODUCTION

In modern engineering, the main challenge is to reduce the time spent on the design and manufacture of products, which is continually becoming more complicated, since increasingly more varieties of

similar products are needed in today's market. Ivanov et al. (2019) noted that the range of engineering products had increased by 2.5 times, and it is also important to note the growing complexity as well as requirements for accuracy and quality. Therefore,

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metalworking equipment and processes must become more flexible to ensure the competitiveness of products and the response to market needs as well as to reduce market entry time. This necessitates to develop and implement fundamentally new design and technological solutions for using automated technological equipment as multiaxis machining centres to locate, clamp, and orient workpieces in the machining area, ensuring high-quality products. The first-priority directions in the development of modern manufacturing engineering technologies, especially multi-product manufacturing, include intensified manufacturing processes and increased efficiency of technological equipment. Given the increase in the range of engineering products, flexible fixtures form the basis for ensuring high product quality, increasing productivity, and reducing the complexity of manufacturing processes.

The efficiency of implemented fixtures depends on several factors, the most important of which is the range of machined parts. The minimum batch size of parts is limited by specific costs for developing and debugging fixtures. As the batch size increases, the unit costs decrease, which contributes to the efficiency of fixtures.

The investigation into modern experience has shown that many research efforts are devoted to efficiently functioning manufacturing systems, but no single approach considers all these factors.

Therefore, this paper aims to substantiate the efficiency of manufacturing processes for machining complex parts using flexible fixtures by developing a mathematical model that considers the cost of time, the cost of implementing the manufacturing process, and the batch size. Research objectives include:

- the analysis of modern approaches to the effectiveness of flexible fixtures in multiproduct manufacturing;
- the development of a mathematical model that substantiates the efficiency of manufacturing processes for machining complex parts using flexible fixtures based on comparative economic efficiency and considering the cost for implementing the manufacturing process and the batch size;
- piloting the practical implementation of the proposed mathematical model using batches of differently configured forks.

The paper contains a literature review with the identified research problem and recent research results by other scientists, the research methodology with the proposed scientific approach, results with

calculated data for different production conditions, the discussion substantiating achieved scientific novelty and recommendations for practical implementation, and, finally, conclusions that summarise the main results of research.

## 1. LITERATURE REVIEW

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The manufacture of engineering products saw the increase in the share of the CNC multiaxis machining centres aimed at intensification and automation of production, which can be significantly restrained by structurally obsolete (inflexible) fixtures that require much more auxiliary time for changing coordinates of the machined surfaces. This can be corroborated by the fact that under current typical conditions of rapid development and use of the latest technologies, the engineering industry is constantly introducing new and more efficient manufacturing processes and equipment for implementation at enterprises around the world.

As confirmed by the following data, fixtures play one of the most significant roles in engineering product manufacturing. According to Kotliar et al. (2019), the share of fixtures in the total amount of tooling is 70–80%. Hashemi, Shaharoun and Sudin (2014) proved that the production costs for the design and manufacture of fixtures could reach 90%. Bi and Zhang (2001) reported that costs of fixtures comprise 10–20% of the total costs of manufacturing systems. Nixon (1971) maintained that up to 40% of defective parts in machining might have occurred due to imperfections of fixtures. Rong and Zhu (1999) stated that approx. 70% of new designs of fixtures were a modification of existing ones.

The development of modern, efficiently functioning manufacturing systems requires careful production planning. To date, world engineering is dominated by multiproduct manufacturing, which is characterised by a wide range of products, the reduction of unproductive time, the introduction of highly efficient CNC multiaxis machining centres, and the decrease in the number of technological equipment units. Ivanov et al. (2019) demonstrated the need to develop and implement fixtures, providing multiaxis machining of parts with sufficient tool availability.

The design of flexible fixtures is a complicated and time-consuming process that requires considering many parameters. Kotliar et al. (2019b) focused on production conditions; Krol and Sokolov (2018) considered technological capabilities of metal-cutting

equipment; Li, Chen and Shi (2016), Kostyuk, Nechyporuk and Kostyk (2019), and Kostyuk (2019) examined parameters of cutting tools; Bakker et al. (2013) and Shaik, Rao and Rao (2015) studied design and technological features of parts; Basova et al. (2018) and Sokolov, Krol and Baturin (2019) investigated dynamic characteristics; Denysenko et al. (2019) and Dynnyk et al. (2020) evaluated quality indicators; and Yarovy and Yarova (2020) appraised energy-efficient criteria. Meanwhile, Qin et al. (2010) presented a literature review on existing fixture systems, their functionality, design features, and sufficient use.

Ansaloni et al. (2013) and Matteo et al. (2013) noted that when designing the manufacturing process of machining parts for the automotive industry with CNC machines, it is crucial to strive to intensify machining processes, increase the flexibility of equipment and processes, and productivity levels. Son and Park (1987) stated that productivity, quality, and flexibility were key indicators of production efficiency integrated into the model for evaluating manufacturing systems used to justify investment in manufacturing systems. Based on Basova et al. (2018) and Stepanov et al. (2019), the main provisions for calculating the productivity of machining parts intensify cutting modes when choosing the optimal parameters of fixtures.

Many research efforts by Mehrabi et al. (2002), Setchi and Lagos (2004), Hasan, Jain and Kumar (2014), and Förstmann et al. (2017) confirmed that equipment was essential for modern production. Thus, the requirements for accuracy, flexibility, rigidity, performance, and reliability are paramount and affect the effectiveness of manufacturing processes.

Ji et al. (2013) offered an effectiveness-driven modular design method that considers all effectiveness scenarios and balances the granularity and composition of modules among all possible forms during the clustering process to maximise the effectiveness of modules throughout the product life-cycle as much as possible.

Sonmez et al. (2019) found that the overall equipment effectiveness was considered a performance indicator for manufacturing equipment. Particularly, two types of uncertainty are considered in production, namely, speed and stoppage duration, which are used to calculate components of the overall equipment effectiveness.

Sarker et al. (2001) made a critical review and a comparative study of different grouping efficiency measures. Special emphasis was given to evaluating clustering solutions in the block-diagonalisation of the machine-part incidence matrix.

Li et al. (2007) proposed using the weighting factor for the incidence matrix, thus defining a new measurement of efficiency for multi-dimensional group technology. The investigation into modern experience has shown that many studies focused on efficiently functioning manufacturing systems.

Neely (1999) noted that group technology positively impacted on cost-based efficiency analysis of fixtures, making the design more efficient in terms of quality and productivity.

McIntosh et al. (2000) examined that the trend to reduce the cost and time in fixture design positively influenced the use of metal-cutting equipment, which enabled a continuous flow of production. Elkins et al. (2004) focused on the cost and time effectiveness in using flexible manufacturing systems in the automotive industry.

According to Sethi and Sethi (2001), in multi-product manufacturing, the variety of products requires a flexible response by the production systems without compromising cost-effectiveness.

Brettel, Klein and Friederichsen (2016) stated that the fast reconfiguration of systems and processes allowed maintaining excellent product performance at low costs.

Erdem et al. (2017) highlighted that the efficiency of a flexible fixture is a multi-dimensional task. However, their overall cost depends on investment and setup costs, which have a negative effect on efficiency while increasing.

However, no single approach considers the cost of time, the cost of implementing the manufacturing process, and the batch value of parts production when machining complex parts using flexible fixtures. This substantiates the relevance of the chosen research direction, and the list of research tasks is formed.

## 2. RESEARCH METHODS

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The scope of the effective use of equipment is a set of parts produced by a given machine at a minimal cost compared to the cost of production on another machine or a group of machines that correspond to the technological problem according to specified production conditions.

The same part can be produced on different pieces of equipment designed for machining under different production conditions. In each case, the choice of equipment determines the efficiency of the manufacturing operation. If the use of different equipment can ensure the machining of parts of the

required quality, the most effective equipment should be chosen based on economic indicators.

The scope of the effective use of equipment is established by comparing competing variants based on the technical and economic model, which considers the machining of parts of identical batches under the conditions of multiproduct manufacturing and compares only operations of machining of parts with different indicators.

A single economic indicator should assess the efficiency of the manufacturing process — the cost of machining ( $C$ ), which considers the cost of time ( $T$ ), the cost of manufacturing process implementation ( $S$ ), and the batch size ( $N$ ). Among the options of manufacturing processes for the manufacture of parts, the one that provides the lowest cost of machining is considered to be effective

$$C(T, S, N) = \min\{C_{\text{typ}}; C_{\text{prop}}\} \quad (1)$$

The machining cost is calculated for the typical ( $C_{\text{typ}}$ ) and the proposed ( $C_{\text{prop}}$ ) manufacturing processes according to the proposed dependence:

$$C_{\text{typ};\text{prop.}} = \sum_{j=1}^f \sum_{i=1}^m C_i^{<j>} \quad (2)$$

where  $f$  — the number of fixtures for the implementation of the manufacturing process;  $m$  — the number of operations of a manufacturing process;  $j$  — number of fixtures for realising the considered manufacturing process;  $i$  — the operation number of the considered manufacturing process.

For the conditions of multiproduct manufacturing, it is advisable to estimate the cost of machining considering the cost of power energy  $E$ , depreciation of equipment  $A$ , operation of fixtures  $F$  and cutting tools  $R$

$$C = E + A + F + R \quad (3)$$

The formula calculates power energy costs

$$E = P_{en} \cdot N_d \cdot K_N \cdot T_c / (K \cdot 60) \quad (4)$$

where  $P_{en}$  — the cost of 1 kW of power energy, UAH;  $N_d$  — established power of electric motors of the machine, kW;  $K_N$  — load factor by power (0.6–0.9 — for roughing operations, 0.3–0.6 — for finishing operations);  $T_c$  — cutting time, min;  $K$  — coefficient that considers different costs (0.9–0.95).

The formula calculates equipment depreciation costs

$$A = P_e \cdot K_a \cdot T_{mc} / (F_t \cdot K_e \cdot 60) \quad (5)$$

where  $P_e$  — book value of equipment, UAH;  $K_a$  — depreciation coefficient, which determines the payback period of the equipment (0.1–0.15 — for special equipment, 0.15–0.2 — for the main type of machines);  $T_{mc}$  — the machining-calculation time of operation, min;  $F_t$  — actual annual fund of equipment operation, hours;  $K_e$  — equipment load factor.

The formula calculates the cost of operating the fixtures

$$F = P_f \cdot (a + b) / N \quad (6)$$

where  $P_f$  — the cost of the fixture, UAH;  $a$  — depreciation coefficient (0.3–0.5);  $b$  — current repair cost coefficient (0.1–0.2);  $N$  — number of batch parts for which the machine tool is intended.

Given that the same machining conditions and cutting tools are used for both variants of the manufacturing processes, operating costs of the cutting tools are assumed to be the same for both variants and are not considered in further calculations.

A mathematical model is obtained by substituting formulas (4)–(6) in (3) and performing certain mathematical transformations, as well as allocating time costs ( $T_c, T_a, T_p$ ), the cost of implementation of manufacturing processes ( $S_1, S_2, S_3$ ) and the batch size ( $N$ ),

$$C_i^{<j>} = T_{ci}^{<j>} \cdot S_{1i}^{<j>} + (T_{ai}^{<j>} + T_{pi}^{<j>} + T_{2i}^{<j>} + S_{3i}^{<j>} / N^{<j>} \cdot (T_{ci}^{<j>} + T_{ai}^{<j>} + T_{pi}^{<j>})) \quad (7)$$

where  $T_{ci}^{<j>}$  — the elements of the matrix of the cutting time by size  $m \times f$ ;  $T_{ai}^{<j>}$  — the elements of the matrix of the auxiliary time by size  $m \times f$ ;  $T_{pi}^{<j>}$  — elements of the matrix of preparatory time by size  $m \times f$ ;  $S_{1i}^{<j>}$  — elements of the matrix of power energy costs for the implementation of the manufacturing process by size  $m \times f$ ;  $S_{2i}^{<j>}$  — elements of the matrix of equipment depreciation costs by size  $m \times f$ ;  $S_{3i}^{<j>}$  — elements of the cost matrix for the design and operation of fixtures by size  $m \times f$ .

Thus, the task is to choose the manufacturing process, which allows incurring the minimum cost of machining among the proposed options. The problem of minimising the cost function (7) is solved consistently for competing variants of the manufacturing process, considering technical limitations. The results were evaluated using comparative economic efficiency, the ratio of costs in the implementation of typical and proposed manufacturing processes

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$$E = \frac{C_{typ}}{C_{prop}} \tag{8}$$

### 3. RESEARCH RESULTS

The practical implementation of the proposed mathematical model on the example of batches of differently configured plugs illustrated that the effective implementation of the proposed manufacturing process differed depending on the number of types

and sizes of machined parts as changes in time consumption.

When machining fork-type parts, the proposed manufacturing process based on the multiaxis machining is effective provided that the batch volume of the workpiece does not exceed 50 pcs. (Fig. 1). For these conditions, the cost of operating flexible fixtures is lower than the cost of a set of dedicated fixtures.

The ability to process several nomenclatures in flexible fixtures allows expanding the scope of the effective use of proposed manufacturing process to 66 and 71 parts in the batch with two and three nomenclatures of workpieces, respectively (Fig. 2, 3). The cost of machining according to the proposed manu-

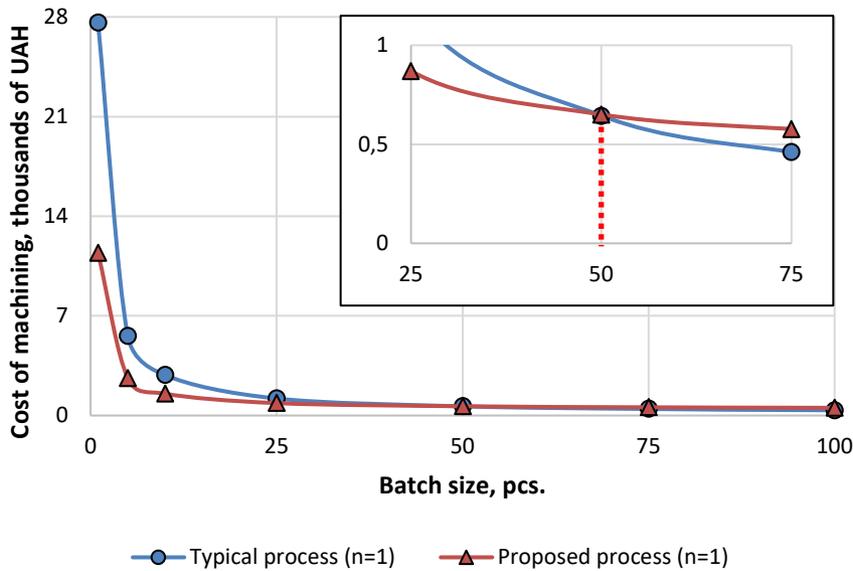


Fig. 1. Cost of machining parts depending on the batch size when machining one nomenclature of parts

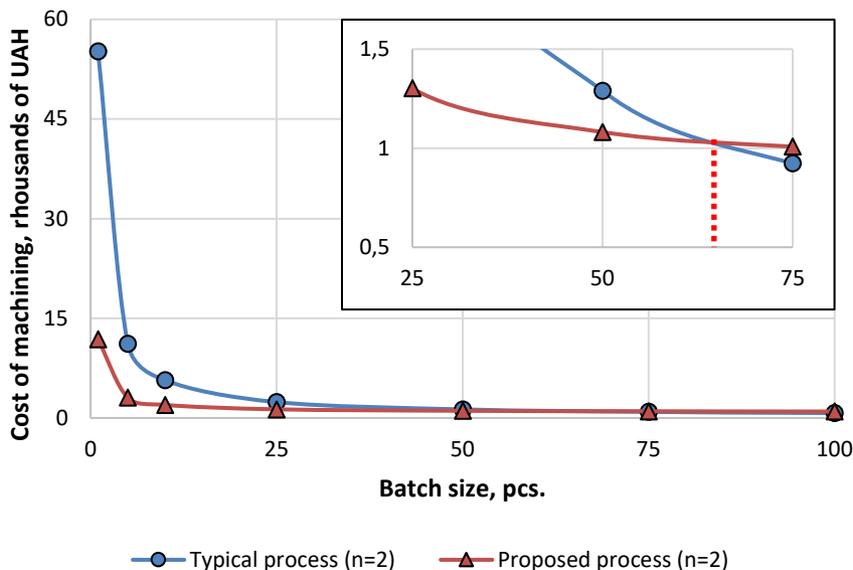


Fig. 2. Cost of machining parts depending on the batch size when machining the two nomenclatures of parts

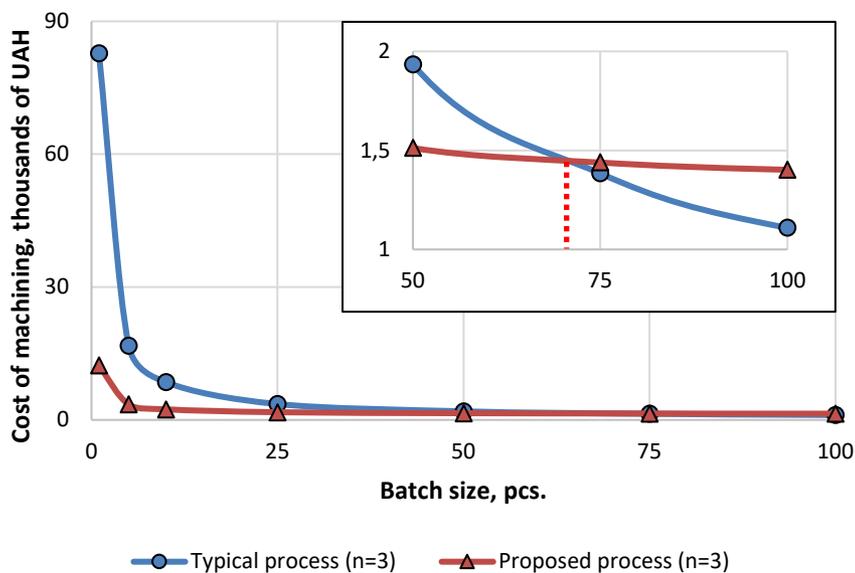


Fig. 3. Cost of machining parts depending on the batch size when machining the three nomenclatures of parts

facturing process is reduced, and the comparative economic efficiency equals 1.19 and 1.28 for two and three nomenclatures of machined parts, respectively, when calculating for a batch of parts with 50 pcs.

Thus, the determined general tendency is to increase the batch size that can be machined according to the proposed manufacturing process while increasing the number of fixture nomenclatures.

The productivity of machine tools significantly depends on the share of the cutting time in the structure of machining time. It has been established that the cutting time influences the choice of a manufacturing process and the determination of the effective scope's limit.

Further research revealed a general trend that a shorter machining time indicates the effectiveness of the proposed manufacturing process. E.g., the research dependencies of the cost of machining on the batch size when machining one to three nomenclatures of parts at  $T_c=1$  min allowed to establish that the proposed manufacturing process was useful when machining a batch of parts up to 90 pcs. Increasing the number of standard sizes of parts allows expanding the scope of the effective use of multiaxis machining centres to 119 and 129 parts for two and three nomenclatures, respectively. Increasing the batch of parts with an increasing number of nomenclatures is insignificant.

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According to the production conditions at the cutting time  $T_c=10$  min, the proposed manufacturing process is useful when the batch size comprises 70 pieces. When machining a batch of parts of several sizes, the efficiency limit is shifted to increase the batch size. The efficiency of the proposed manufacturing process with two nomenclatures of parts equals up to 95 pcs., and up to 103 pcs. in the case with three nomenclatures of parts.

The use of a typical manufacturing process is cost-effective for long-term machining of parts, e.g.,

at  $T_c=50$  min. For these conditions, the limit is the batch size with more than 37 pcs. for one nomenclature, 50 pcs. — two nomenclatures, 54 pcs. — three nomenclatures.

The reduction of the share of auxiliary time in machining time is considered a tendency in metalworking. For the workpieces under consideration, this share equals 70–450% for a typical manufacturing process and 30–130% for the proposed manufacturing process. The influence of auxiliary time on the cost of machining is investigated, and the useful scope of the manufacturing process is established under the condition of the same value of auxiliary time for both investigated variants. With the share of auxiliary time comprising 25% of the cutting time norm, the efficiency of the proposed manufacturing process is observed when the batch size reaches up to 51 pcs. When comparing the production conditions, the effectiveness of the proposed manufacturing process is observed at the rate of auxiliary time up to 8 min.

The analysis of machining conditions of parts at the norm of auxiliary time of 50% and 150% of the norm of the cutting time confirmed that the limit of efficiency of using the proposed manufacturing process decreases at the increase of the auxiliary time norm. It is proved that when machining several sizes of parts, the scope of effective use is shifted in the direction of increasing the batch size, in particular, by 34% for two nomenclatures of parts and 45% for three nomenclatures.

The analysis of the effectiveness of the proposed manufacturing process, depending on the preparatory time, allowed determining the limits of the effective use of different manufacturing processes. The same norm of preparatory time for the considered manufacturing process is accepted in calculations. The results confirmed the general trend that the effectiveness of the proposed manufacturing process is proven for machining small batches of 48 pcs., 34 pcs., and 22 pcs. at the norms of preparatory time, and they comprise 75%, 150%, and 300% of the cutting time norm, respectively.

Studies show that the proposed approach to using flexible fixtures for machining of several

nomenclatures of parts allows increasing the batch size of parts by 32% when machining parts of two nomenclatures or by 44% when machining parts of three nomenclatures.

#### 4. DISCUSSION OF THE RESULTS

Ganesan and Mohankumar (2013) found a significant impact made by the minimum operating time, production cost, and tool wear. Dehtiarov (2017) evaluated the cost of machining based on a comparative analysis of the effectiveness of different fixture systems (dedicated fixture, modular fixture, and modular adjustable fixture). His research mainly focused on the cost of design, assembly, and batch size. However, time costs were not considered. Also, Erdem (2020) proved that the cost of a fixture depended on the hardware cost of a flexible fixture, the cost of setup and external equipment needed for a flexible fixture, the software development cost and the software development time, and the total cost allocated to a flexible fixture. Therefore, the cost of machining should be calculated considering time costs, particularly cutting time, auxiliary time, and preparatory time. It is proved that multiproduct manufacturing needs quick changeovers to meet industry challenges and market needs.

The proposed methodological approach was verified on machining fork-type parts with similar design and technological features combined in a group. This group consists of five different fork-type parts (Fig. 4). The total number of parts in this group is 150 pcs.

A comparative analysis of typical and proposed manufacturing processes was performed for two cases, namely, machining one part and machining a batch of parts (Table 1). Based on the calculations, machining costs are different when using different fixtures under the same production conditions. A batch size significantly influences the choice of the manufacturing process. It was assumed that a typical manufacturing process required five dedicated fixtures, which allowed performing all drilling, milling, and boring operations. The implementation of the

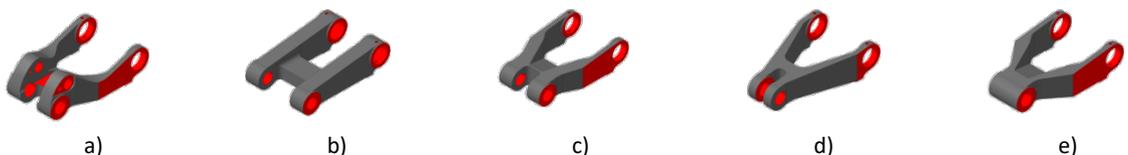


Fig. 4. Typical fork-type designs

Tab. 1. Comparison of the effectiveness of the proposed and typical manufacturing processes

FORK-TYPE DESIGN (ACCORDING TO FIG. 4)	NAME AND CODE OF THE PART	BATCH SIZE, PCS.	MANUFACTURING PROCESS	COST, UAH	COMPARATIVE ECONOMIC EFFICIENCY
a	Plug 99408076	30	Typical	1011.28	1.27
			Proposed	797.38	
b	Plug 3721-4511	40	Typical	782.12	1.05
			Proposed	745.0	
c	Plug 99408076-2	70	Typical	487.48	0.83
			Proposed	587.86	
d	Plug 73.02.34-01	100	Typical	369.62	0.68
			Proposed	540.72	
e	Plug 120.3- 88.01.05	10	Typical	2844.62	1.86
			Proposed	1530.72	
a, b, c, d, e	Batch of parts	250	Typical	5495.11	2.5
			Proposed	2197.58	

proposed manufacturing process needs one flexible fixture, which allows performing multi-axis machining. The effectiveness of the proposed manufacturing process was substantiated by comparing the typical and the proposed manufacturing processes when machining fork-type parts (Fig. 4 a, b, e) with a batch size of 30 pcs., 40 pcs., and 10 pcs., accordingly. In these cases, the cost of machining is lower than for the typical manufacturing process. Therefore, comparative economic efficiency is higher than 1. When machining fork-type parts (Fig. 4 c, d) with batch sizes of 70 and 100 pcs., the cost of a typical manufacturing process is lower, as the costs are calculated for the entire batch of parts.

In the traditional approach, the cost of machining for a batch of parts is calculated as the sum of the costs of a typical manufacturing process for each considered part. As known, a flexible fixture ensures the setup of similar parts; therefore, all five configurations of the described fork-type parts can be set up in one fixture. In this case, the cost of machining is calculated for the batch size of 250 pcs. Based on the calculations, the advantage of the proposed manufacturing process is undeniable. A particularly significant contribution is made by introducing flexible fixtures and allowing multi-axis machining of parts of several nomenclatures. The comparative economic efficiency equals 2.5. Thus, according to the calculated data, the proposed manufacturing process efficiency is inapplicable for all designs of parts and their batch sizes. It was established that the highest efficiency of the offered manufacturing process was reached with batches of up to 20 pieces.

## CONCLUSIONS

The efficiency of implementing flexible fixtures depends on various factors. The paper presented a mathematical model for evaluating the efficiency of manufacturing processes involved in the machining of complex parts using flexible fixtures at the cost of machining. The cost of time, the cost of implementing the manufacturing process, and the batch size were considered.

Based on the paper, flexible fixtures are effective for machining small batches of parts with short-term machining and frequent readjustments to new workpieces. A tendency has been established that a higher number of nomenclatures of parts contributes to expanding the scope of the effective use of flexible fixtures. Further research will be focused on implementing the proposed approach to other types of parts in multiproduct manufacturing.

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